

MAYOR JAY RUAIS
FISCAL YEAR 2026
BUDGET PROPOSAL

Jay P. Ruais Mayor



One City Hall Plaza Manchester, NH 03101 603-624-6500

www.ManchesterNH.gov

CITY OF MANCHESTER

Office of the Mayor

MAYOR'S BUDGET

Fiscal Year 2026 Budget Proposal March 27, 2025

Table of Contents

FY2026 Budget Summary FY2026 Budget Highlights	Page 2 Page 3
Municipal Considerations:	
FY2025 Budget Projections FY2025 Estimated General Fund Reserve Balance FY2025 Severance Payouts	Page 4-5 Page 6 Page 7
Manchester School District: FY2026 MSD General Fund	Page 8
Community Improvement Project Considerations:	Page 9-1
FY2026 Mayor's Community Improvement Project/Bonding FY2026 Mayor's Civic Contributions FY2026 Central Fleet MER Services	Page 12 Page 13
Budget Resolutions:	· 14-31
FY2026 CIP Budget Resolutions FY2026 Budget Resolutions	14-01

City of Manchester, New Hampshire FY2024 Budget Summary

	FY 2028 L	PRA Tax Rate		RA tex rate vs 2026 led Budget	FY 2020 Ealim	eted Budget
	Expenditures	Revenues	Expenditures	Revenues	Expenditures	Revenues
DEPARTMENTS	Management					
ALDERMEN	\$ 70,000		\$	\$	\$ 70,000	
ASSESSORS	\$ 880,089	\$ 1,043,B44	67,216	87,097		\$ 1,111,041
CITY CLERK	\$ 1,260,490	\$ 2,206,770	43,581	(49,980)		\$ 2,158,790
CITY SOLICITOR	\$ 2,121,199	\$ 737,138	163,960	37,403		\$ 774,621
EGONOMIC DEVELOPMENT	\$ 223,888	\$ 400	80,532	233,443		\$ 233,B43
FINANCE DEPARTMENT	\$ 1,246,500	\$ 14,193,721	76,242	(1,374,223)		8 12,819,498
information systems	\$ 2,223,380	\$ 216,000	116,049			\$ 215,000
MAYOR	\$ 301,059	§ -	3,500	·		\$.
YOUTH SERVICES	\$ 659,442		56,497	•		\$ -
HUMAN RESOURCES	\$ 815,496		82,286			\$ -
PLANNING & COMMUNITY DEVELOPMENT	\$ 2,548,284	\$ 3,481,400	133,750	2,049,778		\$ 5,531,176
TAX COLLECTOR	\$ 821,200	\$ 23,538,942	71,917	605,744		\$ 24,044,688
FIRE DEPARTMENT	\$ 26,594,559	8 1,108,446	1,827,162	16,000		\$ 1,124,446
POLICE DEPARTMENT	\$ 32,166,107	8 444,850	2,163,426	19,650		\$ 464,500
POLICE DEPARTMENT - CHARGEBACKS	\$	\$ 797,758	:	39,362		\$ 897,120
HEALTH DEPARTMENT - CITY	\$ 2,177,859	\$ 227,500	175,958			\$ 227,500
PUBLIC WORKS	\$ 33,826,822	\$ 16,008,893	1,556,498	822,937		\$ 10,831,830
WELFARE DEPARTMENT	\$ 1,130,321	\$ 25,000	379,503	•		\$ 25,000
Library	\$ 2,461,215	\$ -	158,477		-,-,-,	\$
CENTRAL FLEET MANAGEMENT	\$ 3,910,903	\$ 45,000	96,851	(5,000)		\$ 40,000
SUB-TOTAL DEPARTMENTS:	\$ 114,438,787	\$ 64,074,762	\$ 7,023,383	\$ 2,362,289	\$ 121,462,160	\$ 66,437,051
NON-DEPARTMENTAL ITEM8	1			·	· <u></u>	
HEALTH INSURANCE	\$ 16,297,219		\$ 400,000		16,697,219	\$ -
DENTAL INSURANCE	827,084	1			827,084	
LIFE INSURANCE	71,186	1	-	[71,186	
DISABILITY INSURANCE	60,771	1	-	[60,771	
WORKERS COMPENSATION - SALARY	684,000				684,000	
Workers' Compensation - Medical	1,783,664		-		1,783,654	
Casualty & General Liability	1,575,000				1,575,000	
FIRE RETIREMENT	6,948,955		593,510		7,542,465	
POLICE RETIREMENT	7,855,300		387,074		8,242,374	
CITY RETIREMENT	12,486,952		1,331,986		13,618,916	
FICA	3,488,285		298,330		3,786,615	
UNEMPLOYMENT	25,000	1	(15,000)	Դ[10,000	
TUITION REIMBURSEMENT	50,000		,		60,000	
SEVERANCE	1,000,000				1,000,000	
SUB-TOTAL BENEFITS:	53,153,406	ļ	2,995,850		58,149,288	
STREET LIGHTING	828,834			1	828,834	
CONTINGENCY	200,000			1	200,000	
CIVIC CONTRIBUTIONS	124,871		2,833		127,704	
SO NH PLANNING	78,385	i	303		78,688	
MPTS	470,674] .	4,306		474,980	
CASH CIP PROJECTS	300,200]	(60,200		250,000	
EMPLOYEE MED SERVICES	65,000		15,000		80,000	
MATURING DEBT	11,300,000		(1,600,000		9,700,000 6,400,000	
INT ON MATURING DEBT	4,800,000	i .	1,800,000			
SUB-TOTAL NON DEPARTMENTAL:	18,167,964		(27,758	4	18,140,206	
		1 '	0.000 400	_	7/ 000 /00	
TOTAL NON-DEPARTMENTAL ITEMS:	71,321,370		2,968,122		74,289,492	
	A 250 900 757	A 01 074 700	M 0.004 408	h n.ccc.coc	6 406 754 640	6 60 407 074
GENERAL FUND GRAND TOTAL:	\$ 185,760,157	\$ 64,074,762			\$ 196,751,642	\$ 66,437,051
TRANSIT SUBSIDY	\$ 1,657,644	\$	\$ 342,294		\$ 1,999,838	\$ -
OVERLAY	1,113,000	1	387,000	'1	1,500,000	
VETERANS EXEMPTIONS	1,354,918		.1	// inna cont	1,354,918	100 000
FUND BALANCE SURPLUS	6 400 004 04-	1,532,000		(1,096,000)		436,000
GRAND TOTAL CITY:	\$ 189,886,619	\$ 66,606,762				\$ 66,873,061
NET CITY APPROPRIATION	\$ 124,276,857	I	\$ 9,454,480		\$ 133,733,347	
Tax Rate \$ - City	\$ 9,36	I	\$ 0.71		\$ 10,07	
Percentage Change in Tax Rate		 	7.589		A 13 WAR 3	4
GRAND TOTAL COUNTY TAX	\$ 14,780,490	\$	1 -	-	\$ 14,780,490	.
Tax Rate \$ - County	\$ 1.11	[\$,	\$ 1.11	
Percentage Change in Tax Rate	4	 	0,009		<u> </u>	*************
SOHDOL DISTRICT	\$ 234,499,926	\$ 17,537,107				\$ 12,275,418
SOHOOL FOOD & NUTRITION	5,819,971	5,019,971	490,029		8,300,000	6,300,000
STATE REVENUE	2 1 2 2 2 2 2 2	96,523,581		11,669,215		108,192,796
Grand Total School District:	\$ 240,319,896	\$ 119,880,659				\$ 126,768,214
NET SCHOOL DISTRICT APPROPRIATION	\$ 120,439,237		\$ (4,407,526		\$ 116,081,711	
Tax Rate \$ - School District	\$ 9.11	1	\$ (0.33		\$ 8.78	
Percentage Change in Tax Rate		1	-3,829	^		
	1					
NET COMBINED CITY APPROPRIATION	\$ 444,986,005	\$ 185,487,421			\$ 458,186,813	\$ 193,641,268
TOTAL PROPERTY TAXES	\$ 259,488,584	l .	\$ 5,046,964		\$ 264,545,548	
Combined Tax Rate \$	\$ 19,58	1	\$ 0.38		\$ 19,96	1
Percentage Change in Tax Rate	3,82%	<u> </u>	-1.689	6	1.04%	L
	1				1	
State Education School Tax	\$ 19,691,182		\$34,930		\$ 19,626,112	
Assessed Valuation (thousands)	13,278,951.635			Ō	13,278,951.635	
Assessed Valuation less utilities (thousands)	12,885,695.235		0.00	U	12,885,565,236	

FY 2026 Budget Highlights

4.27% Allowable Tax Cap:

- Mayor's Budget is 1,94%
- 2.33% under the allowable tax cap

Municipal Spending:

- Total City spending is \$200,606,398
- Includes nearly \$1.5million in savings
- Rejects \$1,1million in spending requests
- Level funds city departments, except for an extra \$1.175million to the Police Department
- Not one city dollar towards hiring any new employees
- Covers \$400,000 in increased Healthcare costs
- Covers \$300,00 in increased costs per law for Welfare Department
- Includes \$79,000 in additional Contract costs from various departments
- Includes \$7 million to bring city employee salaries to market competitive rates

School District:

- Budget increased by \$2 million, total appropriation \$236,499,925
- · A record level of funding from the city for the new fiscal year

Capital Improvements: Roads, Sidewalks and Parks:

- \$7 million in road infrastructure and improvements
- \$750K in park renovations, upgrades and maintenance
- \$500K to begin the Wolfe Park Recreation Complex

Affordable Housing:

 Allocates \$1.16 million of federal funds to finish construction of 125 units of affordable housing on the Pearl Street parking lot.

CDBG/ESG/Home:

- Funding to Families in Transition and Waypoint to address homelessness for families and youths: \$149,800
- Funding to Fun in the Sun summer camp for students in grades 1 to 7: \$50,000
- Funding to Office of Youth Services Summer programming benefitting 75 youths: \$10,000
- Funding to demolition projects to take down unhealthy structures; \$100,000

Community Improvement Program (CIP):

- Funding to Meals on Wheels to help 200 homebound seniors: \$42,600
- Funding to Amoskeag Health and Helping Hands Outreach: \$63,000
- Funding to CSA \$15,000 and the Child Advocacy Center \$9,000
- Funding to Big Brothers and Sisters \$9,000 and Girls, Inc. \$10,000
- Funding to MEDO for increased downtown lighting: \$100,000

First Responders:

- Funding for lifesaving protective gear for MFD: \$100,000
- Allocates \$200,000 to start salary fund for 12 firefighters hired with federal grant that will
 expire



City of Manchester Department of Finance

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MEMORANDUM

Date: March 18, 2025

To: Honorable Board of Mayor and Aldermen

From: Sharon Y. Wickens

RE: FY 2025 Budget Projections

Attached is the FY2025 General Fund expenditure and revenue forecast as of March 18, 2025 based on department head estimates. The current projected General Fund operating surplus for FY2025 is \$1,308,000. The operating surplus is comprised of an expenditure deficit of \$492,000 and a revenue surplus of \$1,800,000. The expenditure deficit relates primarily to Police and Public Works overtime. The expectation is that both these expenditure deficit numbers will continue to improve before fiscal year end. The revenue surplus relates to interest income, motor vehicle registrations and an increase in permits. The School District has provided the City with a permitting fee schedule for the Priority 1 project which shows a projected \$867,000 in permits to be issued before fiscal year end. Health Insurance costs are performing favorable against budget through February. The forecasted surplus does include \$200,000 from the contingency account.

There were 24 retirements through March 14, 2025 compared with 25 retirements at this same time a year ago. Severance paid through March 14, 2025 amounts to \$1,157,071 compared to \$941,814 a year ago. The severance reserve account is anticipated to have a balance of \$771,283 after all related entries have been posted.

Attached are the departmental overtime report as of March 7, 2025 and a summary, by department, of severance paid thru March 14, 2025.

Respectfully submitted,

Sharon Y. Wickens

Attachments

FY 2025 BUDGET PROJECTIONS Surplus / (Deficit)

Department	Ex	oenditures		<u>tevenues</u>
ASSESSORS	_		\$	46,000
PLANNING & COMMUNITY DEVELOPMENT	\$	75,000	\$	867,000 *
CITY CLERK			\$	(110,000)
CITY SOLICITOR		•	\$	211,000
FINANCE DEPARTMENT			\$ \$ \$	300,000
INFORMATION SYSTEMS			\$	37,000
MAYOR				-
ECONOMIC DEVELOPMENT			\$	49,000
YOUTH SERVICES			•	• • •
HUMAN RESOURCES				
TAX COLLECTOR	\$	30,000	\$	400,000
FIRE DEPARTMENT	\$	(54,000)	•	740,000
POLICE DEPARTMENT - CITY	\$	(643,000)		
POLICE DEPARTMENT - SCHOOL	*	(0.10,000)		
HEALTH DEPARTMENT	\$	50,000		
DEPARTMENT OF PUBLIC WORKS	\$	(150,000)		
WELFARE DEPARTMENT	Ψ	(100,000)		
LIBRARY				
SENIOR SERVICES				
CENTRAL FLEET MANAGEMENT		-	•	
<u>Total</u>	. \$	(692,000)	\$	1,800,000
				
Non-Departmentals				
CONTINGENCY	\$	200,000		
Total Non-Departmentals	\$	200,000		
the state of the s	12,212.22.			
Grand Total	\$	(492,000)	\$	1,800,000
S-remain process and remains a decreased in most	**************************************	na circunito aut a	harrier la	
Revenue/Expenditure Net Surplus	,		\$	1,308,000
Total Surplus	·		\$	1,308,000

^{*}Planning revenue projection is based on the permitting fee schedule received from MSD

3/18/2025

City of Manchester General Fund Reserve Balances

	w	6/30/2025*		6/30/2024		6/30/2023		6/30/2022		6/30/2021	
Health Insurance Reserve	Ϋ́	3,363,627	÷	3,363,627	v)	3,363,627	·V>	1,863,627	Ş	1,863,627	
General Liability / Casualty Reserve	V)	1,996,265	4/}-	1,996,265	÷	1,996,265	Ś	746,265	₩	746,265	
Workers Compensation Reserve	₩	3,808,375	ረ ን	3,808,375	ላን	3,808,375	Ş	3,013,308	₩	2,579,981	
Special Revenue Reserve {Economic Development}	₩	3,889,588	ሳ /ጉ	3,718,790	❖≻	4,306,960	₹ŷ.	3,613,107	₩.	3,599,204	
Revenue Stabilization Reserve (Rainy Day Fund)	₩	12,759,538	·	12,323,538	· ()-	12,318,142	·v>	12,318,142	₩	12,318,142	
Winter Weather Reserve	❖	851,790	↔	851,790	Ś	325,012	÷	325,012	⟨ ⟩	325,012	
Municipal Transportation Improvement (Road Fund)	‹ ››	842,640	₩	1,568,942	↔	1,035,957	❖	500,384	\sqrt	377,344	
Severance Reserve	₩	616,575	₩.	928,353	ጭ	1,580,364	Ś	574,706	*V }	1,863,886	
Roadway Degradation Fee Reserve	⋄	2,018,514	₩	2,016,163	₩	640,757	₩.	140,187	4/4	545,440	
Health Department Reserve	· ‹ ›	684,458	√ >	610,366	κγ	436,347	❖	367,987	<>→	284,695	
Pine Grove Cemetery Reserve	- ()-	180,950	\$	149,150	\$	112,250	• √ >	76,250	ጭ	008'69	
ALS Response Reserve - Fire	\$	46,500	\$	27,900	\$	4,800					
Total General Fund Reserves	₩	31,012,320	₩.	31,335,359	·v.	29,924,056	⋄	23,538,975	Ś	24,572,896	

*FY2025 Estimated as of 06/30/25

FY 2024 Severance Payouts - Projections Through 3/14/25

Dept	Count	Severance
Police	7	368,014
Highway	4	154,036
Fire	7	302,183
HR	1	55,448
Assessor	1	64,975
Library	1	61,108
Planning	1	77,107
Tax	1	37,577
Central Fleet	1	36,623
Total	24	1,157,071
Projected		
Fleet Planning Fire Health Police	2 1 4 2 2	10,377 2,937 400,000 29,568 147,825
Total actual and projected	35	1,747,778

Manchester School District General Fund Fiscal Year 2026 School Year 2025-2026

		General
Object	Account Name	Fund
100	Salaries	\$ 112,136,883
200	Employee Benefits	56,240,516
240	Tuition and Staff Development	397,000
300	Professional and Technical Services	12,160,317
430	Repairs and Maintenance	1,190,307
441	Rental of Land, Buildings & Equipment	15,100
510	Transportation • Regular Education	703,000
513	Transportation • Student Services	11,318,976
520	Insurance	738,583
531	Telephone	98,743
534	Postage	50,000
540	Advertising	6,000
550	Printing & Binding	32,300
560	Tuition	6,200,000
580	Travel	24,000
610	General Supplies	1,104,045
620	Utilities	3,400,000
640	Books and Information Resources	586,298
730	Equipment	233,054
733	Furniture & Fixtures	10,000
810	Dues and Fees	96,670
850	City Services	9,738,357
892	Graduation	6,900
893	Community Partnerships	135,000
910	Debt Service	11,728,157
990	Long-Term Facilities Plan	17,700,000
Total		\$ 246,050,206

FY26 CIP Budget

Admiration Broad States	Project Name	EV25 Adopted	FY26 Request	Evan Danaman and al	**************************************	
Administrating Department/Agency Assessors	2026 Revaluation					Notes
Contral Fleet	Motorized Equipment Replacement	\$0.00	\$500,000,00	\$500,000,00		
DPW-EPD	CMOM C-6 Design - Enterprise		\$3,184,000.00	\$3,184,000.00		We could not
DPW-EPD		\$0.00	\$2,500,000.00	\$2,500,000.00		(
	MS4 - FY26 Study & Design - Enterprise	\$0,00	\$500,000.00	\$500,000,00		
DPW-EPO	Roofs 2 -Enterprise 50/50 Backflow Prevention Program -	\$0.00	\$1,500,000.00	\$1,500,000.00		
DPW-EPD	Enterprise	\$0.00	\$500,000.00	\$500,000.00		
DPW-Facilities	Municipal Deferred Maintenance	\$600,000,00	\$600,000,00	\$600,000.00		
DPW-Facilities-Schools	FY 26 Deferred Maintenance Program	\$3,300,000.00	\$3,450,000.00	\$3,450,000.00		
DPW-Facilities	Carpenter Library Roof	\$0.00	\$800,000,00	\$800,000,00		
DPW-Facilities	Odd Fellows Interior Finishes	\$0,00	\$135,000.00	\$50,000.00	Bond	
DPW-Highway	FY 26 Roadway Program	\$3,000,000.00	\$10,300,000,00	\$4,000,000.00	Bonti	
		\$1,200,000.00	\$500,000.00	\$720,000.00	MTF	
		\$1,100,000,00	\$1,200,000.00	\$1,818,000.00	Degradation	
DPW-Highway	Sidewalk Rehab and Expansion	\$1,000,000.00	\$2,000,000.00	\$500,000.00	Bond	
DPW-Highway	Traffic Signal-Deferred Maintenance	\$200,000,00	\$250,000,00	\$250,000.00	Bond	
DPW-Highway	Household Hazardous Waste Collection	\$25,000.00	\$25,000,00	\$25,000.00	State	-
DPW-Highway	FY 26 Parks Paving	\$0,00	\$500,000.00	\$300,000,00	Bond	
DPW-Highway	Pedestrian Signal Installation	\$0,08	\$400,000,00	\$100,000,00	Bond	
DPW-Highway	FY 26 School Paving	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00	MSD Bond	
DPW-Highway	Roll Olf Containers for Drop-Off	\$0.00	\$100,000.00	\$100,000.00	Cash	
DPW-Highway	Downlown Lighting	\$0.00	\$100,000.00	\$100,000.00	Cash	
DPW-Parks & Rec. & Cemetery	Parks Deferred Mainlenance	\$500,000.00	\$500,000.00	\$250,000.00	Bond	
DPW-Parks & Rec. & Cemetery	Fun in the Sun	\$50,000.00	\$50,000.00	\$50,000,00	CDBG	
			\$50,000,00	\$50,000.00	Cash	
DPW-Parks & Rec. & Cemetery	Wolfe Park Recreation Complex	\$0,00	\$2,710,000.00	\$175,000.00	CDBG	
			\$2,710,000,00	\$325,000.00	Bond	
DPW-Parks & Rec. & Cemetery	Park Playground and Retrofitting	\$500,000,00	\$300,000.00	\$300,000.00	Bond	
DPW-Parks & Rec. & Cemetery	CPTED - Parks Lighting	\$0,00	\$150,000.00	\$150,000.00	Bond	
DPW-Parks & Rec. & Cemelery	Livingston Park improvements	\$0.00	\$250,000.00	\$125,000.00	Bond	
			\$500,000.00			Donations
DPW-Parks & Rec. & Cemetery- Schools	School Playground Replacement and Retrofitting	\$300,000,00	\$300,000.00		MSD Bond	
DPW-Parks & Rec. & Cemetery- Schools	FY26 School Deferred Maintenance - P&R	\$300,000.00	\$400,000.00		MSD Bend	
Fire Department	Protective Equipment (Gear)	\$100,000.00	\$100,000.00	\$100,000,00		
Fire Department	Elevator & Fence	\$0.00	\$1,455,000.00			
Information Systems	Technology Projects	\$700,000.00				
Mayor's Office - Homelessness			\$596,500.00			1
Initiatives Mayor's Office - Homelessness	39 Beach Street Programs	\$0,00	\$75,000.00			***************************************
Initiatives	39 Beech Street Winter Warming Project	\$0.00	\$70,000,00			
		1		\$50,000.00	AHT	No. of the state o

FY26 CIP Budget

32.			· - · · · · · · · · · · · · · · · · · ·			
Administering Department/Agency	Project Name	FV25 Adopted	FY16 Request	FY26 Recommended	Funding Source	Notes
MSD IT Department	Information Technology Network Infrastructure	\$0.00	\$250,000.00	\$250,000,00		
MSD Transportation	Purchase of 6 Buses (Fleet Replacement)	\$0,00	\$700,000.00	\$700,000.00	MSD Bond	
MSD Transportation	Purchase of 5 Buses (Fleet Expansion)	\$0.00	\$500,000.00	\$500,000.00	MSD Bond	
Office of Youth Services	OYS Summer Youth Programs	\$0.00	\$10,000.00	\$10,000,00	CDBG	And the Paragraph of the Control of
Parking	Parking Deferred Maintenance	\$0,00	\$1,500,000.00	\$1,500,000.00	Parking Enterprise	A then in squaryes with the lift of
Planning & Community Development	Planning and Administration	\$306,360,00	\$398,776.00	\$282,776.00	CDBG	Abite three agents and
	A PARTY OF THE PROPERTY OF THE PARTY OF THE	\$86,020,00	**************************************	\$105,000.00	HOME	
Planning & Community	Adjuly to the second se	\$0,00		\$11,000.00	ESG	· · · · · · · · · · · · · · · · · · ·
Development	Concentrated Code Enforcement 1	\$92,385.00	\$100,300.00	90,000,000	CDBG	
Pianning & Community	- Name of the Control	die die derengen der fablischen der der bestehe auf in erre	\$1,000.00	\$1,000,00	HOME	
Development Planning & Community	Concentrated Code Enforcement 2	\$95,053.00	\$102,300,00	\$102,300.00	CDBG	
Development Planning & Community	Dilapidated Building Demolition	\$0.00	\$100,000.00	\$100,000.00	CDBG	
Development Planning & Community	HMIS Data Systems	\$4,000,00	\$4,000.00	\$4,000.00	ESG	
Development	Planning Studies	\$15,000.00	\$15,000.00	\$15,000.00	COBG	
Police Department	Women's Locker Room Expansion One-to-One Mentoring for At-Risk	\$0.00	\$17 0 ,000,00	\$170,000,00		
Big Brothers Big Sisters of NH	Manchester Youth Advocacy for Victimized Manchester	\$8,650.00	\$9,000,00	\$9,000,00		
CASA of NH	Children Forensic Interviewing and Support Service	\$12,350,00	\$15,000.00	\$15,000.00		
Child Advocacy Center	for Child Victims of Crime Child Advocacy Center Development (607 Chestnut Street)	\$19,000.00	\$19,000.00	\$9,000.00		
Child Advocacy Center Effict Perry Foundation	Outfitting Opportunity	\$0.00 \$0.00	\$70,000.00 \$8,000.00	\$25,000.00 \$8,000.00		
Easterscals New Hampshire	Easterseals NH CDC	\$0.00	\$75,000.00	\$25,000.00		A THE STATE OF THE
Families in Transition	Family Emergency Shelter	\$67,500,00	\$70,000.00	\$60,000,00		
Girls Inc. of New Hampshire	Manchester Girls Center	\$9,800,00	\$12,000.00	\$10,000.00		The state of the s
Holy Cross Family Learning Center	Lease of 5 Classroom Spaces	\$9,500.00	\$15,600.00	\$10,000.00		The second secon
Lamprey Health Care - SNHAHEC	Interpretation Training	\$6,650,00	\$10,000,00	\$7,000.00		
Light of Life Ministries	Beacon on Brook Street Shelter	\$56,397.00	\$154,297.00	\$56,397.00	AHT	
Manchester Community Resource Center	CBDO - Special Activities	\$576,845.00	\$1,089,516.00	\$543,750.00	CDBG	
Noighborworks Southern New Hampshire	Orange Street Apartments	\$1,650,000.00	\$1,763,271.00	\$1,160,000.00	номе	
Organization for Refugee & Immigrant Success	Refugee Employment Services	\$9,500,00	\$20,000.00	\$10,000.00	CDBG	
The Salvation Army	Teen Night Program	\$9,500.00	\$10,000.00	\$10,000.00	CDBG	
Waypoint	Homeless Youth Program	\$89,000.00	\$90,000,00	\$73,899.00	ESG	The state of the s
Webster House	Building Expansion and Sprinklers	\$0.00	\$20,000.00	\$20,000.00	CDBG	

Recommended Totals by Source

AHT	\$108,397.00	DEGRADATION FEES	\$1,818,000.00
CDBG	\$1,632,126,00	EPO ENTERPRISE	\$6,000,000,00
ESG	\$148,899.00	FEDERAL	\$1,455,000,00
HOME	\$1,286,000.00	PARKING ENTERPRISE	\$1,500,000.00
BOND	\$12,300,000.00	OTHER	\$500,000.00
MSD BONG	\$5,600,000.00	STATE	\$25,000,00
CITY	\$0,00	CASH	\$250,000
MTF	\$720,000.00		
	Fotal all staff recommended	\$33,321,422,00	

3/26/2025

Appendix A

Agency	Special Activity in the NRSA	Suggested CBDO Activities and Funding Levels
1269 Café	Chronically Homeless Residential Living	\$47,500
Amoskeag Health	Pediatric Clinic & Family Support Services	\$48,000
Boys and Girls Club	Inner City After School Program	\$21,000
Granite YMCA	Y-Stay	\$20,000
Helping Hands	Case Manager Funding	\$15,000
Light of Life Ministries	Beacon on Brook Street Shelter	\$97,900
Meals on Wheels – Hillsborough County	Elder Nutrition Program	\$42,600
Manchester Community Resource Center	Adult Workforce Development	\$70,000
Manchester Community Resource Center	CBDO Special Activities	\$41,750
Manchester Community Resource Center	Summer Youth Employment Program	\$43,000
Manchester Police Athletic League	After School & Vacation Enrichment	\$30,000
Queen City Bicycle Collective	Community Bicycle Training	\$3,500
REACH Crisis Center	Emily's Place	\$50,000
Safari Club	Safari Summer Service Program	\$10,000
Palace Theatre	School Ticket Program	\$3,500
,	Total to Manchester Community Resource Center for Public Service Activities in the NRSA	\$ 543,750

Suggested FY26 CBDO Activities Contracted and/or Delivered by Manchester Community Resource Center

In accordance with 24 CFR 570.204, "Special Activities by a Community Based Development Organization (CBDO), "the City acknowledges that a designated CBDO, in this case Manchester Community Resource Center, is free to contract with any agency of its choosing in order to carry out activities that are in alignment with the CBDO's mission to serve persons in the City's Neighborhood Revitalization Strategy Area (NRSA). Therefore, there is no guarantee that any certain activity or agency will be funded under the CBDO. Notwithstanding federal requirements, the Mayor shares her suggestions for activities and agencies that may be funded with CDBG subgrants under the management and administration and sole discretion of CBDO, Manchester Community Resource Center, subject to all applicable requirements of U.S. Department of Housing and Urban Development's Community Development Block Grant Program.

FY26

Civic Contributions:

\$ 97,253 Manchester Animal Shelter
\$ 30,451 NH Municipal Association Dues for Manchester
\$ - Senior Citizens Dinner
\$ - Art Fund
\$ 127,704

Richard Bilodeau Director Central Fleet Services



CITY OF MANCHESTER

Central Fleet Services

January 2, 2025 Dear Mayor Ruais,

Below is a breakdown of what will be purchase using the 2026 MER. The prices are estimates from past purchases or were taken from current contracts. All the equipment listed for purchase is to replace similar equipment that is reaching the end of its useful life or does not meet the needs of the department any longer. Where possible equipment will be reissued to other departments.

Manchester Transit Authority \$32,000

This is a match to a grant to purchase a cut away bus. The grant picked up 80% of the cost, Mike Whitten can answer any questions.

Police Department \$420,000

- -F350 Chassis to replace the current chassis on the transport wagon, the prisoner box will be reused and moved to the new chassis by Fleet. Approx. cost \$60,000
- -6 Ford Explorer Police cruisers to replace older Taurus and Explorers in the Fleet. Total estimated cost for the vehicle and associated up fitting \$60,000 per vehicle for a total of \$360,000.

Fire Department 1,600,000

-Truck 7 to be replaced. Advance purchase of this vehicle was approved by Alderman because of estimated production time (2 years) and to get a head of expected price increases. The current Truck 7 will be moved to the spare fleet, the current spare truck will be retired from service.

Highway Department 1,132,000

The equipment below is a Priority and will be replaced this year

-Replace 2 International 5-ton dump trucks, sanders and plows with three 5-ton MACK dump trucks. One of the Internationals being replaced was totaled in an accident during plowing in 2024. 1 10-Wheel Truck with Pal-Finger Roll off body.

Total cost to replace these trucks is estimated a \$896,500.

- -Four zero turn mowers estimated cost \$80,000
- -Roller for the golf course used to repair holes and heaving in course \$59,817

The following are still being evaluated for replacement or refurbishment

- -1999 CAT Loader (Refurbishment) \$100,000
- -Replacing a Tracked Excavator with a Wheeled Excavator

Total request for the 2026MER \$3,184,000

If you have any further questions or would like to discuss this, please give me a call. Best regards,

Richard Bilodeau

Director Central Fleet Management



A RESOLUTION

"Appropriating to the Parking Fund the sum of \$4,976,749 from parking revenues for the Fiscal Year 2026."

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

That the sum of Four Million, Nine Hundred Seventy-Six Thousand, Seven Hundred and Forty-Nine Dollars (\$4,976,749) from parking revenues shall be hereby appropriated to the Parking Fund for the Fiscal Year 2026 as follows:

Salaries and Wages Line Item Expenses Capital Outlay	\$733,076 \$3,625,573 \$0
RESTRICTED FUNDS: Subject to the approval of the Finance Officer.	
Employee Benefits Debt Service	\$495,124 \$122,976
TOTAL	\$4,976,749



A RESOLUTION

"Appropriating the sum of \$28,168,194 from Sewer User Rental Charges to the Environmental Protection Division for the Fiscal Year 2026,"

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

That the sum of Twenty-Eight Million, One Hundred Sixty-Eight Thousand, One Hundred and Ninety-Four Dollars (\$28,168,194) from Sewer User Rental Charges to the Environmental Protection Division for the Fiscal Year 2026 be hereby appropriated for operation Expenses as follows:

Salaries and Wages	\$3,839,412
Liue Item Expenses	\$5,354,981
Capital Outlay	\$1,732,161
RESTRICTED FUNDS: Subject to the approval of the Finance Officer.	
Employee Benefits	\$2,764,330
Insurance Debt Service	\$165,000
Debt Service	\$14,282,310
Audit	\$30,000
RESTRICTED FUNDS: Subject to the approval of the Board of Mayor and Contingency	I Aldermen. \$0
TOTAL	\$28,168,194
·	



A RESOLUTION

"Appropriating to the Manchester Airport Authority the sum of \$42,884,197 from Special Airport Revenue Funds for the Fiscal Year 2026."

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

That the sum of Forty-Two Million, Eight Hundred Eighty-Four Thousand, One Hundred and Ninety-Seven Dollars (\$42,884,197) from Special Airport Revenue funds shall be hereby appropriated to the Manchester Airport Authority for the Fiscal Year 2026 as follows:

Salaries and Wages Line Item Expenses Capital Outlay	\$7,202,834 \$19,673,833 \$369,300
RESTRICTED FUNDS: Subject to the approval of the Finance Officer. Employee Benefits Debt – Principal and Interest	_ \$4,952,730 \$9,850,000
Debt — Bond Financing Audit Insurance	\$65,000 \$50,000 \$720,500
TOTAL	_ \$42,884,197



A RESOLUTION

"Appropriating to the Manchester Transit Authority the sum of \$1,999,838 for the Fiscal Year 2026."

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

That the sum of One Million, Nine Hundred Ninety-Nine Thousand, Eight Hundred and Thirty-Eight Dollars (\$1,999,838) is hereby appropriated to the Manchester Transit Authority for the Fiscal Year 2026 to be taken from such unappropriated money as may now be in the City Treasury or may hereafter come into it and the balance by tax upon the estates liable to be taxed in said City and by tax on polls, or from other source shall be appropriated as follows:

RESTRICTED FUNDS: Subject to the approval of the Manchester Transit Authority.

\$1,999,838



A RESOLUTION

"Appropriating to the Manchester School District the sum of \$236,499,925 for the Fiscal Year 2026."

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

That the sum of Two Hundred Thirty-Six Million, Four Hundred Ninety-Nine Thousand, Nine Hundred and Twenty-Five Dollars (\$236,499,925) is hereby appropriated to the Manchester School District for the Fiscal Year 2026 to be taken from such unappropriated money as may now be in the City Treasury or may hereafter come into it and the balance by tax upon the estates liable to be taxed in said City and by tax on polls, or from other source shall be appropriated as follow:

<u>RESTRICTED FUNDS:</u> Subject to the approval of the City of Manchester Board of School Committee.

\$236,499,925

City of Manchester New Hampshire

In the year Two Thousand and Twenty-Five

A RESOLUTION

"Appropriating all Incremental Meals and Rooms Tax Revenue Received by the City in the Fiscal Year 2026 and held in the Civic Center Fund, for the payment of the City's Obligations in Said Fiscal Year under the Financing Agreement,"

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

WHEREAS, In accordance with the New Hampshire Revised Statutes

Annotated, the Board of Mayor and Aldermen established on the

books of the City the Civic Center Fund; and

WHEREAS, the portion of Meals and Rooms Tax Revenue paid to the City by

the State of New Hampshire which covers the City's share of the costs of constructing the Manchester Civic Center in accordance

with RSA 78-A shall be held in the Civic Center Fund; and

WHEREAS, in accordance with the terms of the Financing Agreement between

the City and the Manchester Housing and Redevelopment Authority dated as of March 1, 2000 (the "Financing Agreement"),

the City must appropriate funds held in the Civic Center Fund to

meet its obligations under the Financing Agreement;

NOW, THEREFORE, be it resolved as follows:

That a sufficient portion of the Incremental Meals and Rooms Tax Revenue received by the City in the Fiscal Year 2026 be held in the Civic Center Fund and appropriated for the payment of the City's obligations in said fiscal year in accordance with the terms of the Financing Agreement. All remaining Meals and Rooms Tax

Revenue shall be transferred to the General Fund.



A RESOLUTION

"Appropriating to the Manchester School Food and Nutrition Services Program the sum of \$6,300,000 from School Food and Nutrition Services Revenues for the Fiscal Year 2026."

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

That the sum of Six Million, Three Hundred Thousand Dollars (\$6,300,000) from School Food and Nutrition Services revenues shall hereby be appropriated to the Manchester School Food and Nutrition Services program for the Fiscal Year 2026 as follows:

 $\underline{\textit{RESTRICTED FUNDS:}}$ Subject to the approval of the Manchester Board of School Committee,

\$6,300,000

City of Manchester . New Hampshire

In the year Two Thousand and Twenty-Five

A RESOLUTION

"Raising Monies and Making Appropriations of \$195,751,642 for the Fiscal Year 2026."

Page 1 of 2

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

That the sum of One Hundred Ninety-Five Million, Seven Hundred Fifty-One Thousand, Six Hundred and Forty-Two Dollars (\$195,751,642) plus the County Tax be taken from such unappropriated money as may now be in the City Treasury or may hereafter come into it, and the balance by tax upon the estates liable to be taxed in said City and by tax on polls, or from other source, shall be appropriated as follows:

neral Government - Agencies	
Aldermen	\$70,00
Assessors	\$937,28
City Clerk	\$1,304,02
Economic Development Office	\$304,42
City Solicitor	\$2,275,16
Finance Department	\$1,322,75
Information Systems	\$2,339,43
Mayor	\$304,55
Youth Services	\$715,93
Human Resources	\$897,78
Planning & Community Development	\$2,682,01
Tax Collector	\$893,11
Fire Department	\$27,221,72
Police Department	\$34,329,53
Health Department	\$2,353,81
Public Works Department	\$35,383,32
Welfare Department	\$1,509,82
Library	\$2,619,69
Central Fleet Management	\$3,997,75
Subtotal Agencies:	\$121,462,15

Continued on page 2

City of Manchester New Hampshire

In the year Two Thousand and Twenty-Five

A RESOLUTION

"Raising Monies and Making Appropriations of \$195,751,642 for the Fiscal Year 2026."

Page 2 of 2

General Government - Non-Departmental Items	
Lieuth Ingurance	\$16,697,219
Health Insurance	\$827,084
Dental Insurance Life Insurance	\$71,186
Disability Insurance	\$60,771
Disability Insurance Workers Compensation – Salary	\$684,000
Workers Compensation – Medical	\$1,783,654
Casualty & General Liability	\$1,575,000
Fire Retirement	\$7,542,465
Fire Retirement	\$8,242,374
Police Retirement City Retirement	
	\$10,000
Unemployment	\$50,000
Severance	\$1,000,000
Street Lighting Contingency	
Civile Contributions and Programs	\$127,704
Civic Contributions and Programs Southern NH Planning Commission	\$78,688
Manchester Public Television	\$474,980
Cash CIP Projects	\$250,000
Rumbovaes Medical Services	\$80,000
Employees Medical Services Maturing Debt	\$9,700,000
Transfer Materials Dela	(400,000
Subtotal Non-Departmental	\$74,289,492
nanoan Hou-nebanacan	\$14,407,474
GRAND TOTAL (Agencies and Non-Departmental)	\$195,751,642



A RESOLUTION

"Appropriating to the Central Business Service District the sum of \$400,000 from Central Business Service District Funds for the Fiscal Year 2026."

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

That the sum of Four Fundred Thousand Dollars (\$400,000) from Central Business Service District funds shall be hereby appropriated to the Central Business Service District for the Fiscal Year 2026 as follows:

RESTRICTED FUNDS:	S: Subject to the approval of the Planning Director.	
Expenses	\$400,000	
TOTAL	\$400,000	

City of Manchester New Hampshire

In the year Two Thousand and Twenty-Five

A RESOLUTION

"Continuation of the Central Business Service District,"

Page 1 of 3

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

WHEREAS,

The establishment of Central Business Service Districts are

authorized under provision of RSA 31:120 through RSA 31:125;

WHEREAS,

The Board of Mayor and Aldermen have further authorized the establishment of such districts and has set forth procedures for the

same in Chapter 37 of the Code of Ordinance; and

WHEREAS,

The Board of Mayor and Aldermen, after consultation with and on the recommendation of an Advisory Board of owners and tenants within the proposed District, find that a Central Business Service

District should be continued:

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF MAYOR AND ALDERMEN:

THAT,

The recommended boundaries of the District within which services will be provided and assessments made on the property are;

Beginning at a point at the intersection of River Road and west North Street; thence easterly along West North Street and continuing along North Street to Bay Street;

thence southerly along Bay Street to Sagamore Street;

thence along Sagamore Street to a point at the rear property line of

property at 1631 Elm Street (Rite-Aid);

thence generally southerly along the rear property line of property

at 1631 Elm Street (Rite-Aid) to Pennacook Street:

thence westerly along Pennacook Street to an alley - Elm Street

East Back;

thence southerly along Elm Street East Back Alley to Blodgett

Street:

thence westerly along Blodgett Street to an alley - Elm Street East

thence southerly along Elm Street East Back Alley to Brook Street;

thence easterly along Brook Street to Temple Court;

City of Manchester New Hampshire

In the year Two Thousand and Twenty-Five

A RESOLUTION

"Continuation of the Central Business Service District,"

Page 2 of 3

thence southerly along Temple Court to Harrison Street; thence westerly along Harrison Street to the rear of the building at 1415 Elm Street (the "Sears Building" so-called); thence southerly along the rear of the building at 1415 Elm Street (the "Sears Building" so-called) to Prospect Street; thence continuing southerly along the rear property line of 1331-1375 Elm Street to Myrtle Street; thence continuing southerly along an alley - North Church Street to Orange Street; thence easterly along Orange Street to Chestnut Street; thence southerly along Chestnut Street to Bridge Street; thence easterly along Bridge Street to Pine Street; thence southerly along Pine Street to Manchester Street; thence westerly along Manchester Street to Chestnut Street; thence southerly along Chestnut Street to Auburn Street; thence westerly along Auburn Street to Willow Street thence southerly along Willow Street to Valley Street thence easterly along Valley Street to Elm Street. thence southerly along Elm Street, including only those proporties with a border on Elm Street, to Queen City Avenue thence westerly along the middle of Queen City Avenue to the Queen City Bridge thence northerly along the Merrimack River to the existing CBSD border at the "Trestle Bridge" thence northerly along the Merrimack River to the Amoskeag thence easterly from the Amoskeag Dam on a line extending to River Road; thence northerly along River Road to West North Street; said point also being the point of beginning.

THAT,

The District is to include all properties within the described boundaries.



A RESOLUTION

"Continuation of the Central Business Service District."

Page 3 of 3

	assessments be established in accordance with the property tax maps and records as maintained by the Board of Assessors.
тнат,	Services to be provided within the District consist of daily cleaning, maintenance and inspection of incidental repairs within the right-of-way in the District and such other services as determined by the Advisory Board.
тнат,	The District assessment for Fiscal Year 2026 shall be established in the Fall of 2025 by the Assessor's Office at a rate sufficient to raise the approved budget of \$400,000.
тнат,	The District assessment shall be made against the owners of all commercial, all industrial and residential properties of five units or more, (excluding multi-unit condominium properties).

That the assessed values of the properties for purposes of

RESOLVED that this Resolution shall take effect upon its passage.

THAT,



A RESOLUTION

"Resolution 'Approving the Community Improvement Program for Fiscal Year 2026, Raising and Appropriating Monies Therefore, and Authorizing Implementation of Said Program."

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

WHEREAS.

the City of Manchester is presented with a number of Community needs and opportunities in FY 2026; and WHEREAS. certain resources have been identified which can be used in addressing these community needs and opportunities; and municipal departments, boards and commissions, have been provided WHEREAS, broad opportunity to participate in the identification of community needs and opportunities and of strategies to meet these needs and opportunities; WHEREAS, the Board of Mayor and Aldermen has reviewed the 2026 Community Improvement Program; and WHEREAS, the Board of Mayor and Aldermen wishes to have carried out those programs, projects and activities as identified in the following 2026 Community Improvement Program; NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF MAYOR AND ALDEMEN: THAT, the Community Improvement Program be adopted and endorsed as an essential aspect of the planning and management of the City's capital and service needs and of sound fiscal planning and control; the goals and objectives in the Community Improvement Program reflect THAT, priority community needs and opportunities for FY 2026 and are hereby adopted; THAT, the programs and projects to be proposed for FY 2026 be generally endorsed as addressing priority goals and objectives within the City's reasonable ability to pay;



A RESOLUTION

"Resolution 'Approving the Community Improvement Program for Fiscal Year 2026, Raising and Appropriating Monies Therefore, and Authorizing Implementation of Said Program."

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

THAT,

the proposed programs and projects identified and recommended for action in FY 2026 be endorsed and approved subject to appropriation limits;

THAT,

subject to administrative procedures and other pertinent requirements as are and may, from time to time, be set forth by the Board of Mayor and Aldermen, in the Code of Federal Regulations, conditions of grant awards, and contracts, there is hereby authorized and appropriated as follows:

the amount of \$1,980,000 in federal, state, and private grant funds in the manner set forth which is attached hereto and made a part hereof by reference: provided, however, that in the event such grant funds are awarded in an amount less than the appropriation amounts set forth or in the event any required local matching funds are appropriated in an amount less than set forth the amount of funds appropriated herein shall be correspondingly reduced;

the amount of \$3,047,025 in Federal Community Development Block Grant program funds and program income, Emergency Solutions Grant Program funds, HOME funds, Section 108 funds and Affordable Housing Trust funds in the manner set forth which is attached hereto and made a part hereof by reference; provided, however, that in the event the funds are awarded in an amount less than the appropriation amounts set forth the amount of funds appropriated herein shall be correspondingly reduced; and

the amount of \$18,900,000 derived from the issuance of short-term notes and general obligation bonds; and

the amount of \$9,394,397 in FY 2026 municipal funds, for expenditures in the manner set forth in the FY 2026 CIP Budget, which amount shall be identified in a non-departmental account entitled "2026 Community Improvement Program"; and

THAT,

subject to appropriation, and pursuant to the budget and subject to administrative procedures and other pertinent requirements of the Community Improvement Program as may, from time to time, be set forth, there is hereby authorized as follows:



A RESOLUTION

"Resolution 'Approving the Community Improvement Program for Fiscal Year 2026, Raising and Appropriating Monies Therefore, and Authorizing Implementation of Said Program."

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

THAT,

all such appropriations made herein or hereafter for 2026 Community Improvement Program activities be subject to submission, review and approval of budget information by the Finance Committee of the Board of Mayor and Aldermen prior to expenditure;

THAT,

the Office of the Mayor and/or the Planning & Community Development Department be authorized to cause the expenditure of such monies appropriated and available to carry out the 2026 Community Improvement Program, which authorization shall include execution of pertinent third-party purchase-of-service contracts, and letters of donations;

THAT

consistent with this Resolution, the Office of the Mayor and/or the Planning & Community Development Department be authorized to prepare, submit, negotiate and enter into an agreement and contracts with Federal government departments and agencies and the State of New Hampshire for the period July 1, 2025 to June 30, 2026, that the Office of the Mayor and/or the Planning & Community Development Department be further authorized to contract for federal and state grants for programs and projects and to obligate and commit the local matching share of grants in accordance with the 2026 Community Improvement Program, and that the Office of the Mayor and/or the Planning & Community Development Department be authorized to seek such additional federal, state or private funds as may, from time to time, be made available for programs, projects and activities identified in the FY 2026 period;



A RESOLUTION

"Resolution 'Approving the Community Improvement Program for Fiscal Year 2026, Raising and Appropriating Monies Therefore, and Authorizing Implementation of Said Program."

Resolved by the Board of Mayor and Aldermen of the City of Manchester as follows:

THAT,

the Planning Department be authorized to prepare, submit, negotiate, and contract for funds to be made available to the City under the Housing and Community Development Act of 1974 (as amended) for financing of referenced programs and projects, which authorization shall include authority to provide required policy and administrative assurances including civil-rights, equal opportunity, citizen participation, relocation and property acquisition policy, environmental assurances, labor standards, and others as may be specified in Federal Rules and Regulations Chapter V, Part 570 Community Development Block Grants, Sub Part D, and other pertinent assurances as may, from time to time, be required;

THAT,

the Office of the Mayor and/or the Planning & Community Development Department be authorized to advise other public and private agencies at the federal, state, regional and local level of the approval of the 2026 Community Improvement Program and to seek the support of such agencies in carrying out program, projects and activities listed in Section 1 of the 2026 Community Improvement Program;

THAT,

the Office of the Mayor and/or the Planning & Community Development Department be authorized and is hereby directed to inform all boards and commissions, agencies and departments of the approval of the 2026 Community Improvement Program;

THAT,

The Planning & Community Development Department be authorized to submit the Annual Action Plan as part of the Community Development Block Grant submission,

Resolved, that this Resolution shall take effect upon its passage.